MPG | MADISON PARK GROUP Insights

Market Update Procurement Software

December 2022

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Supply Chain Technology Thought Leadership

MPG's Industrial Software Practice

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Dedication to Primary Research



Continuous Dialogue with the Company's Shaping the Market



Growing Momentum of Market-Shaping Outcomes with Tier-1 Clients & Counter-Parties









PE-Backed

REFLEX

Minority Investment

Great Hill

PARTNERS



Financial Sale



Procurement Software Market Update

Companies Featured in MPG's Market Update

Featured Compani	es	Inclusion Criteria				
		Madison Park Group (MPG) actively tracks the Procurement Software landscape and forms transaction advice around several key trends and market developments. Continued corporate adoption of centralized planning and execution workflows is driving global segment growth, while vertical-specific providers focus on penetrating their specific industries. The segments that MPG tracks include:				
袋coupa Elemica	Pricing & Catalogu	ue Management	Purchasing	Supplier Management		
ESKER	SGEP [®]	 ✓ Branded private marketplaces 	✓ Catalog search	 ✓ Back-order ✓ Budgeting management management 	 ✓ Single-source multi- supplier requisition 	
ivalua	J∧GG∧ ZR+	 ✓ Delivery detail management 	 ✓ eForms integration 	 ✓ General ledger ✓ Purchase accounting approval capabilities management 	 ✓ Supplier-specific blocking / approval 	
MERCELL	on√entis	✓ eRequisition	 ✓ Logistics charge price calculation 	 ✓ Purchase audit ✓ Purchase management documentation 	 ✓ Supplier contact manager 	
OpusCapita	ORACLE	 ✓ Product catalog with dynamic pricing 	 ✓ Shopping cart functionality 	 ✓ Purchasing ✓ Recurring order system of record ✓ management 	 ✓ Supplier & buyer communication portal 	
proactis	SAP	✓ Side-by-side product comparison	 ✓ Tax calculation & management 	 ✓ Request-for-quote (RFQ) ✓ Requisition process tracking 	 ✓ Supplier & buyer profile management 	
synertrade _{econocom}	Tradeshift	MPG's Supply Chain C	Coverage Contacts			
		Rohan Khanna Managing Director <u>Email</u> <u>LinkedIn</u>	r Michael Ma r Managing D <u>Email Linl</u>	Director Associate	Molly Murphy Senior Analyst <u>Email LinkedIn</u>	

Click on company logos to be directed to specific profiles

Our Market View

Privatization of Global Leaders Advances Digital Transformation of the Office of the CFO

Select Identified Underlying Trends



Increased need for supplier relationship management (SRM) tools to limit disruptions caused by labor shortages, geopolitical dynamics, and extreme weather



Transformative digital technologies are giving companies deeper insights into how suppliers are defining, setting, and meeting ESG initiatives



Investments in supplier relationship management tools has further demonstrated the need for both horizontal and vertical marketplaces



Modern tools and systems have given procurement teams unprecedented access to data and information, driving investments in visibility technologies



Years of supplier optimization and the drive to lower costs has led to over-reliance on too few suppliers, increasing the need to diversify and mitigate risk



Continued adoption of predictive analytics and AI/ML tools that inform decision making, mitigate risk, and more effectively support stakeholders

In Case You Missed These...

... Transactions

Thoma Bravo is acquiring **Coupa Software** for **\$8B** December 2022

Simfoni acquired Xeeva for an undisclosed valuation

November 2022

Sphera, a Blackstone backed company, acquired *Riskmethods* for an undisclosed valuation *October 2022*

Thoma Bravo acquired Mercell for \$490M

August 2022

KKR acquired *Apex Analytics* for an undisclosed valuation *July 2022*

Kofax acquired Tungsten for \$67M

June 2022

Unit4 acquired **ScanMarket** for an undisclosed valuation *May 2022*

Stone Point Capital acquired *Beeline* for an undisclosed valuation *May 2022*

SAP acquired **Taulia** for an undisclosed valuation *February 2022*

...Fundraises

Susquehanna Growth Equity led an \$44M Series A in Sievo September 2022

SpendHQ received a **\$65M** investment from **Pamlico Capital** July 2022

2022 Blockbuster Procurement Acquisitions

Consolidation & Vertical Focused Strategies

彩coupa MERCELL THOMABRAVO **THOMABRAVO** Thoma Bravo Acquires eTendering and Procurement Platform Coupa Software Enters into Definitive Agreement to Be Mercell for \$490 Million Acquired by Thoma Bravo for ~\$8 Billion December 2022 August 2022 Transaction Rationale Transaction Details ✓ Under the terms of the agreement, Coupa shareholders will receive \$81.00 per ✓ Thoma Bravo's offer price represented a **premium of 110%** above Mercell share in cash, representing a premium of 77% above Coupa's closing stock shares closing price as of May 24th, 2022 ✓ Mercell will benefit from Thoma Bravo's knowledge, network and resources to price on November 22, 2022⁽²⁾ better achieve its long-term potential and continued growth trajectory The transaction includes a significant investment from a wholly owned ✓ Thoma Bravo will help Mercell expand globally, further invest in product subsidiary of the Abu Dhabi Investment Authority (ADIA) development, and continue to make strategic acquisitions Thoma Bravo continues to consolidation the SaaS Procurement market +44%18% 6.88x +20% ~91% 8.70x 28.1x 17% Growth in Annual Organic Estimated YoY Subscription Subscription Estimated Estimated **Total Revenue** Growth EV/Revenue Growth **EV/NTM Revenue Recurring Revenue EV/EBITDA** Revenue Growth Other Milestone Transactions KOFAX TUNGSTEN Kofax Acquires e-Invoicing Network Tungsten for \$67 Million 🛞 Scanmarket 🤣 taulia ()) riskmethods Target lune 2022 Transaction Rationale Acquisition Acquisition Acquisition ✓ The combined company will support organizations at every level of maturity Transaction in their journey towards true e-Invoicing ✓ Tungsten's e-invoicing capabilities will provide comprehensive invoice sphera SAD Acquirer processing and accounts payable solutions to customers (ETR: SAP) Tungsten assists Kofax in addressing growing enterprise needs for e-invoicing compliance driven by government directives rapidly coming into effect **Closing Date** October 2022 February 2022 May 2022 throughout the world Undisclosed Undisclosed € 0.7 Billion Deal Value \$261b⁽¹⁾ ~93% 3.66x 15.7x Revenues are In Transactions Estimated Estimated Recurring Annually EV/Revenue **EV/EBITDA**

Sources: Capital IQ, Public Filings, Press Releases, PitchBook, Proprietary MPG Research, PE Hub

- (1) GBP/USD 1.19
- (2) Stock price prior to Vista acquisition rumor

Landmark Transactions Leading Global Funds Have Placed Bets Across the Entire Supply Chain

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\$ in millions

Target	Buyer	Date	Comments & Observations	Deal Type	Pre-money Valuation	Valuation / Investment Size ⁽¹⁾
Sievo	SUSQUEHANNA GROWTH EQUITY	Sep-22	 Sievo intends to use this capital to grow bot its U.S. and international presence and scale its product portfolio 	Series A	-	\$44.0
Fairmarkit	OMERS	Sep-22	 Fairmarkit intends to broaden its autonomous sourcing platform by investing in data science, integrations, partnerships, supplier experience, and payments 	Series C	\$234.4	\$36.0
	IIP INVESTISSEURS * PARTENAIRES	Aug-22	 iProcure will use the investment to support the expansion of its agricultural supply chain platform in Kanya, Uganda, and Tanzania 	Series B	-	\$10.2
SpendHQ	Pamlico CAPITAL	Jul-22	 SpendHQ used the funds to acquire Per Angusta in order to build the world's first integrated closed-loop procurement platform 	Growth	-	\$65.0
ZIP	Y Combinator	May-22	 Zip plans to use this investment to double its headcount with a focus on hiring across its product and engineering teams 	Series B	\$1,160	\$43.0
KEELVAR >	83NØRTH	May-22	 Keelvar will leverage the investment to expand in the US, provide new solutions, and accelerate its automated, no-code vision 	Series B	\$79.9	\$24.4
SHIPSTA</td <td>TRICAP Investments</td> <td>Mar-22</td> <td> Shipsta's will accelerate its global expansion initiatives and capitalize on the logistics digitization wave </td> <td>Later Stage</td> <td>\$28.7</td> <td>\$9.9</td>	TRICAP Investments	Mar-22	 Shipsta's will accelerate its global expansion initiatives and capitalize on the logistics digitization wave 	Later Stage	\$28.7	\$9.9
SourceDay	NORWEST	Feb-22	 SourceDay plans to double its product and engineering teams and reinforce the company's sales, channel, and marketing efforts 	Series C	\$110.0	\$31.6
	PARTHENON CAPITAL	Jan-22	 BirchStreet intends to extend its growth trajectory, with a focus on continued organic growth as well as M&A 	Growth	-	Undisclosed
tealbook [.]	X TEN COVES CAPITAL	Dec-21	 TealBook will use the funding to accelerate its data roadmap, introduce new partnerships and integrations, and expand their team to fuel global expansion 	Series B	-	\$50.0

Sources: Pitchbook, Capital IQ, corporate websites, press releases, MPG proprietary knowledge

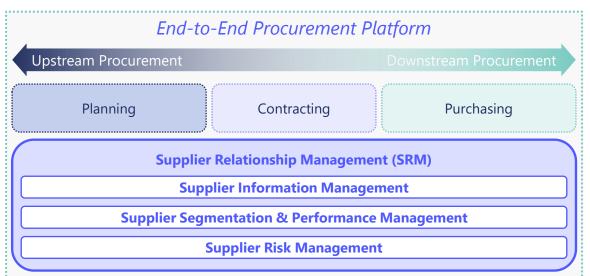
(1) Denotes post valuation

Industry Trends

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Unlocking End-to-End Visibility into the Supplier Base

SRM is the System of Record Needed to Connect the Entire Value Chain

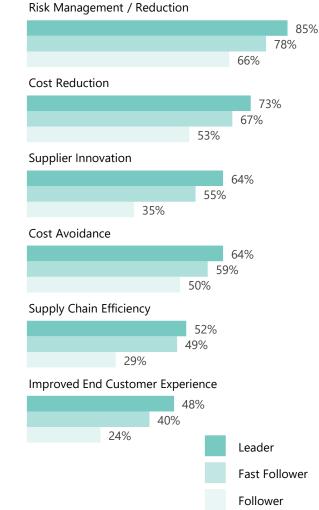


Companies Underinvesting in Managing their Supplier Relationships Looking to SRM

- Among Fortune 500 companies:
 - 75% of spend goes to external suppliers despite CEOs spend only 1% of their time with suppliers on average⁽¹⁾
 - Could expect to see a 32% and a 27% surge in EBITDA respectively from just a 10% cut in supplier costs⁽¹⁾
- Eventually, uncontrolled and escalating costs will become detrimental to businesses' ability to adapt identifying and accepting suppliers'
- Best-in-Class SRM programs deliver an ROI of 1100%⁽²⁾
 - ✓ 50% FTE cost savings on operational tasks⁽²⁾
 - ✓ 60% reduction in operational risk incidents⁽²⁾
 - ✓ 30% reduction in supplier failure⁽²⁾
- Organizations that apply SRM principles to at least 90% of their suppliers realize 30-35% more value than organizations that focus SRM only on their strategic suppliers⁽²⁾

Financial and Non-Financial Benefits Companies Realized from Supplier Management Programs⁽³⁾

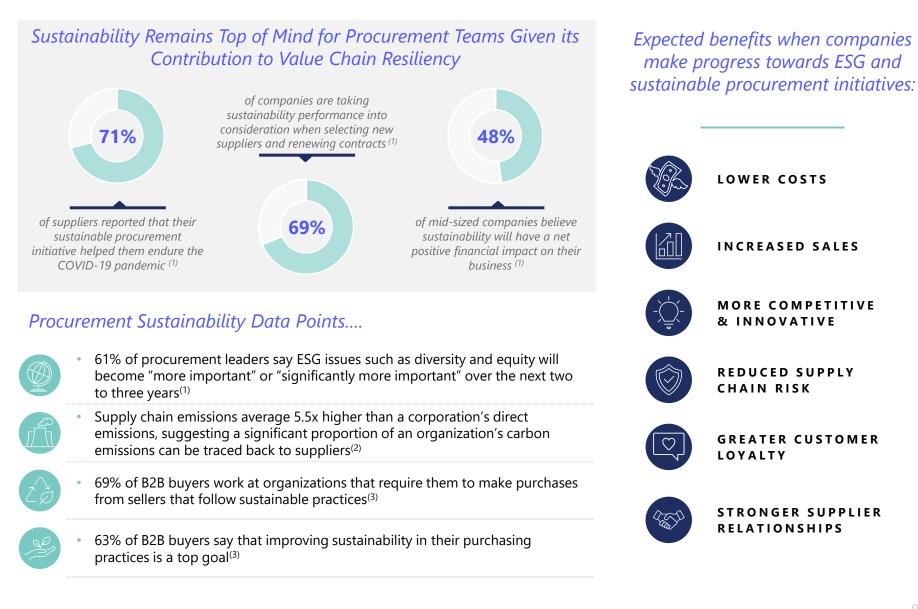
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Increasing Prevalence of Sustainable Procurement

Supply Chain Ecosystem Shifting Focus to ESG

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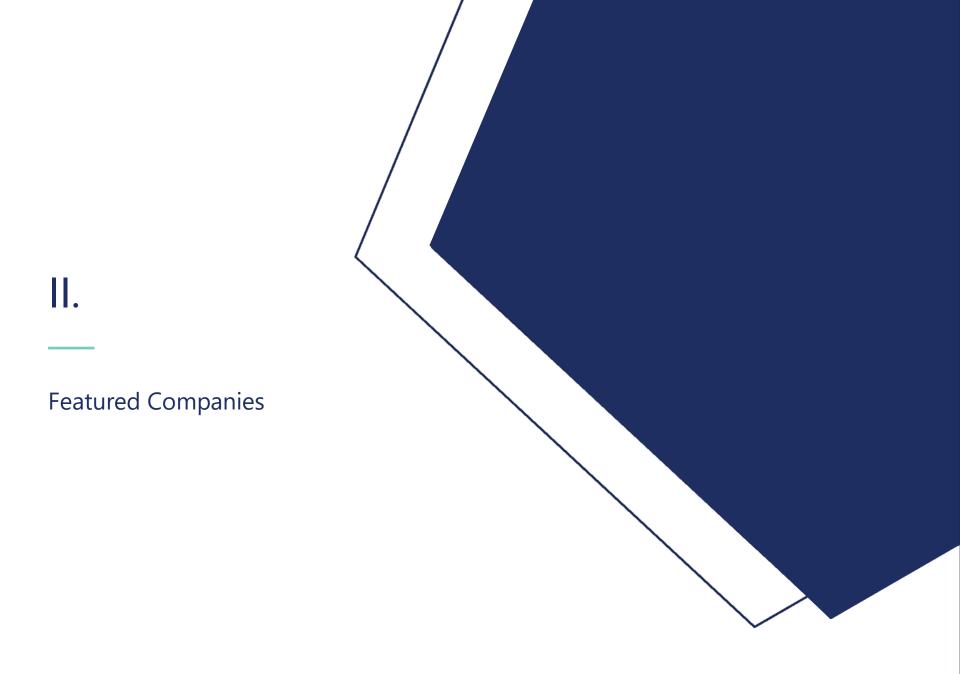
Market Landscape

Emblematic Procurement Technology Players

..... Spend Management CHOCO 袋coupa Elemica SKER **SEP** corcentric BirchStreet Eved ivalua e mercado onventis **OpusCapita** ORACLE proactis Procurify sca **BEKKI** SAP Ariba SUPPLYON sunertrade|econocom VRODZi[®] XFFV/ 🔁 ZYCUS Contract Lifecycle Risk & Compliance ----- Sourcina ---- Supply Chain Financing Management Achilles **///** appzen C2FO[®] CANDEX **/**aplan Fairmarkit Globality **KEELVAR** 6 concord Avetta ecovadis Centrifuge DEMICA LEVADATA 🕂 Matmatch ProcurePort scoutbee G Gatekeeper everstream interos **SirionLabs** previse **PR** PrimeRevenue trade^{sparg} Vendr RAPIDRATINGS ProcessUnity Marketplace spendesk tipalti <>resilinc KREATIZE V C cloudio CureMint O medius (mercateo scientist.com ·····Performance····· •••••• VMS beeline^{*} VNDLY Tradeshift ZAGENO kissflow DIDETY SHIPSTA SourceDay C TradeCentric SAP Fieldglass Data & Analytics Alloy 👑 Collibra WHICX apexanalytix. Assent creactives celonis Rosslyn PRGX **Profisee** 👍 Informatica neewee Sierta **SpendHQ** SUPLARI • tamr 3 TealBook

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10



Leading Procurement Platforms

MADISON PARK GROUP

\$ in millions

Profile



Corcentric

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

袋coupa

Multiples:			
NTM Rev.	Source	Procure	eProcurement
8.70x ⁽²⁾	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
58.1x ⁽¹⁾		Mgmt.	Mgmt.

Headquarters:Espoo, FinlandEmployees (1-Yr. Growth):1,631(▲ 3%)Website:basware.comOwnership Status:PE Backed (Accel-KKR)Acquisitions Since 2010:5TTM Revenue:\$176

Cherry Hill, NJ
563 (🔺 9%)
corcentric.com
PE-Backed (Bregal)
5
\$145

Headquarters:	San Mateo, CA
Employees (1-Yr. Growth):	3,687 (▲ 27%)
Website:	<u>coupa.com</u>
Ownership Status:	Public (NASDAQ: COUP)
Acquisitions Since 2010:	22
TTM Revenue:	\$811

To view news, click on blue text

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Basware Successfully Completes Public Tender Offer August 2022

E-Invoicing: VISEO becomes a System Integrator Partner for <u>Basware</u> Solutions June 2022

Basware and Comdata Expand Partnership, Offering Customers Powerful Procure-to-Pay Ecosystem October 2021

Nancy Pearson Joins <u>Corcentric</u> as Chief Marketing Officer October 2022

<u>Corcentric</u> Platform Now Integrates with Microsoft Office for the Web September 2022

North Mountain Merger Corp. and <u>Corcentric</u> Mutually Agree to Terminate Merger Agreement August 2022

Thoma Bravo Snags <u>Coupa</u> for \$8B Despite Activist Pressure to Hold Off for Higher Price December 2022

Coupa Expands Across Latin America

<u>Coupa</u> Welcomes Kanika Soni to Its Board of Directors June 2022

Sources: Pitchbook, Capital IQ, corporate websites, press releases, LinkedIn (1) As of 07-Dec-2022

(2) Per Thoma Bravo's Investor Deck 12-Dec-2022

Leading Procurement Platforms

MADISON PARK GROUP

\$ in millions

Profile

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Elemica

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.



Multiples:			
LTM Rev.	Source	Procure	eProcurement
5.37x ⁽¹⁾	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
25.4x ⁽¹⁾		Mgmt.	Mgmt.

SEP°

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

Headquarters:	Philadelphia, PA
Employees (1-Yr. Growth):	329 (🔺 6%)
Website:	<u>elemica.com</u>
Ownership Status:	PE-Backed (Eurazeo)
Acquisitions Since 2010:	4
TTM Revenue:	n/a

Middleton, WI
574 (🔺 6%)
<u>esker.com</u>
Public (PAR:ALESK)
4
\$164

Headquarters:	Clark, NJ
Employees (1-Yr. Growth):	4,545 (🔺 4%)
Website:	gep.com
Ownership Status:	Private
Acquisitions Since 2010:	3
TTM Revenue:	n/a

News & Notes

Elemica Receives Notice of Allowance for Supply Chain Visibility Solutions From U.S. Patent and Trademark October 2022

Samuga Assumes New CIO Role at Elemica August 2022

Sam Addeo Joins <u>Elemica</u> as Chief Technology Officer *April 2022*

Esker and Grant Thornton France Strengthen Partnership to Help Prepare for E-Invoicing Regulations May 2022

Esker Makes Equity Investment in Partner LSQ, Solidifying Its Commitment to Supply Chain Finance April 2022

Esker to Acquire Majority Stake in Market Dojo, Enhancing Its Procure-to-Pay Suite January 2022

GEP Expands Global Footprint with Launch of New Office in Abu Dhabi September 2022

<u>GEP</u> Agree to Acquire Costdrivers, a Supply Markets Forecasting, Costing and Pricing Trends Platform *March* 2022

GEP Partners with World Economic Forum, Driving Action on Sustainability, Diversity, and Inclusion June 2021

Sources: Pitchbook, Capital IQ, corporate websites, press releases, LinkedIn (1) As of 06-Dec-2022

Leading Procurement Platforms

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\$ in millions

Profile

ivalua

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

J,^*GG,*^_,

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.



Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

Redwood City, CA	
816 (🔺 16%)	
<u>ivalua.com</u>	
PE-Backed (KKR)	
1	
n/a	

Headquarters:	Morrisville, NC	
Employees (1-Yr. Growth):	1,308 (▲ 7%)	
Website:	jaggaer.com	
Ownership Status:	PE-Backed (Cinven)	
Acquisitions Since 2010:	7	
TTM Revenue:	n/a	

Headquarters:	Oslo, Norway
Employees (1-Yr. Growth):	482 (▼ 10%)
Website:	<u>mercell.com</u>
Ownership Status:	PE-Backed (Thoma Bravo)
Acquisitions Since 2010:	12
TTM Revenue:	\$87

News & Notes

Raqmiyat Partners with <u>Ivalua</u> to Digitalize Procurement Function November 2022

Ivalua Launches Collaboration and AI-Powered Innovations to Help Organizations Improve Resilience July 2022

Ivalua Partners With C2FO to Complete the Strategic Payments Journey and Enhance Access to Capital June 2022

JAGGAER Accelerates Autonomous Commerce Strategy with RFPIO Partnership May 2022

JAGGAER Announces Partnership with Payments-as-a-Service Fintech Finexio February 2022

JAGGAER Advances Autonomous Commerce Strategy with DocSkiff Acquisition February 2022

Barings Supports <u>Mercell</u> Holding AS' Acquisition by Thoma Bravo September2022

Thoma Bravo Completes Acquisition of Mercell Holding August 2022

Mercell Announces Organizational Changes in CFO and CCO Positions March 2022

To view news, click on blue text

Leading Procurement Platforms

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\$ in millions

Profile

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Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

OpusCapita

Multiples:			
LTM Rev.	Source	Procure	eProcuremen
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

ORACLE

Multiples:			
LTM Rev.	Source	Procure	eProcurement
6.64x ⁽¹⁾	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
13.9x ⁽¹⁾		Mgmt.	Mgmt.

Headquarters:	Stuttgart, Germany
Employees (1-Yr. Growth):	137 (🔺 19%)
Website:	<u>onventis.com</u>
Ownership Status:	PE-Backed (Main Capital)
Acquisitions Since 2010:	2
TTM Revenue:	n/a

Helsinki, Finland	
486 (▼ 1%)	
<u>opuscapita.com</u>	
PE-Backed (Providence)	
4	
n/a	

Headquarters:	Redwood City, CA
Employees (1-Yr. Growth):	221,734 (🔺 8%)
Website:	<u>oracle.com</u>
Ownership Status:	Public (NYSE: ORCL)
Acquisitions Since 2010:	84
TTM Revenue:	\$44,160

News & Notes

August 2022

Onventis Presents EcoVadis Connector October 2022
Onventis founds new national company in Austria

<u>Onventis</u> becomes Abas ISV partner July 2022

OpusCapita Re-Establishes its Market Presence September 2022

OpusCapita and Snowfox.AI Collaborate for AI-Boosted Invoice Automation March 2022

OpusCapita starts partnership with KIVRA

Oracle Revolutionizes B2B Commerce to Reduce the Cost of Doing Business October 2022

New <u>Oracle</u> Cloud Integrations Fuel Efficiency and Compliance for Automotive Suppliers September 2022

<u>NetSuite</u> Announces Accounts Payable Automation to Increase the Accuracy and Speed of Processing September 2022

To view news, click on blue text

Sources: Pitchbook, Capital IQ, corporate websites, press releases, LinkedIn (1) As of 07-Dec-2022

Leading Procurement Platforms

MADISON PARK GROUP

\$ in millions

Profile

proactis

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

SAP Ariba

Multiples:			
LTM Rev.	Source	Procure	eProcurement
4.18x ⁽¹⁾	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
13.2x ⁽¹⁾		Mgmt.	Mgmt.

synertrade econocom

Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

Headquarters:	Wetherby, U.K.
Employees (1-Yr. Growth):	580 (▲ 4%)
Website:	<u>proactis.com</u>
Ownership Status:	PE-Backed (Pollen Street)
Acquisitions Since 2010:	7
TTM Revenue:	\$62

Walldorf, Germany
112,549 (🔺 6%)
ariba.com
Public (ETR:SAP)
38
\$32,910

Headquarters:	New York, NY
Employees (1-Yr. Growth):	173 (▼ 4%)
Website:	<u>synertrade.com</u>
Ownership Status:	Subsidiary (Digital Dimension)
Acquisitions Since 2010:	0
TTM Revenue:	n/a

News & Notes

<u>Proactis</u> presents Proactis Rego – its powerful Sourceto-Pay software platform September 2022

<u>Proactis</u> announces record breaking TCV growth across its international markets July 2022

Michael Doody joins <u>Proactis</u> from Rightmove as CTO as part of new development structure March 2022

SAP Rounds Up Big Innovations in Spend Management at SAP Spend Connect Live

<u>SAP</u> Completes Acquisition of Taulia March 2022

<u>SAP</u> and Icertis Expand Partnership to Deliver Enterprise Contract Intelligence January 2022

<u>Synertrade</u> has been certified for Quality Management system and Information Security Management System June 2022

Synertrade wins contracts from EnBW subsidiary TransnetBW December 2021

Synertrade and nipendo Sign Mutual Reseller Agreement March 2021

To view news, click on blue text

Sources: Pitchbook, Capital IQ, corporate websites, press releases, LinkedIn (1) As of 07-Dec-2022

Leading Procurement Platforms

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\$ in millions

Profile

Tradeshift







Multiples:			
LTM Rev.	Source	Procure	eProcurement
n/a	to Pay	to Pay	
LTM EBITDA	Marketplace	Supplier	Contract
n/a		Mgmt.	Mgmt.

Headquarters:	San Francisco, CA
Employees (1-Yr. Growth):	653 (▼6%)
Website:	<u>tradeshift.com</u>
Ownership Status:	VC-Backed (Fuel Capitial)
Acquisitions Since 2010:	4
TTM Revenue:	n/a

London, England
302 (▼ 7%)
tungsten-network.com
Subsidiary (Kofax)
4
\$50

Headquarters:	Princeton, NJ
Employees (1-Yr. Growth):	1,391 (🔺 12%)
Website:	zycus.com
Ownership Status:	Private
Acquisitions Since 2010:	0
TTM Revenue:	n/a

News & Notes

Dooka launches the first pan-African B2B marketplace on <u>Tradeshift's</u> global platform October 2022

Fabian Lomet joins <u>Tradeshift</u> as Vice President Western Europe April 2022

Major investors back <u>Tradeshift's</u> combined SaaS and Fintech platform connecting the world's supply chains December 2021

Kofax acquires	Tungsten
June 2022	

Transformative e-Invoicing from <u>Tungsten</u> Network Now Available to Amazon Business Customers January 2022

<u>Tungsten</u> appoints new CEO June 2021

Global supply chain solutions provider ropes in Zycus to streamline the source-to-pay process July 2022

IMI partners with Zycus to transform its sourcing and eProcurement processes April 2022

Zycus announces the launch of Merlin for eProcurement February 2022

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III.

Comparable Transactions & Public Companies

Buyer-Specific Supply Chain Acquisitions

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Procurement

Transaction

Paswara	Onventio	(\$ in Millions)		Target Overview	Target Final	ncials	I	Deal Metrics	
Basware	Onventis				Estimate		Deal	Deal Value /	
		Date	Target	Description	<u> </u>	BITDA	Value	Revenue	EBITDA
		Basware			Total	Disclosed	M&A Deal	Value: \$100	.2 Million
Corcentric	OpusCapita	Mar-16 Nov-15 Feb-15 Jan-12	Verian Procserve Holdings Certipost First Businesspost	Cloud-based P2P solutions Public sector e-procurement Network & e-invoicing solutions Provider of e-invoicing solutions	\$10.5 \$10.9 \$9.7 \$2.7	n/a n/a n/a n/a	\$36.0 \$29.5 \$20.7 \$13.9	3.43x 2.70x 2.14x 5.08x	n/a n/a n/a n/a
		Oct-10	TNT (Connectivity Operations)	E-invoicing procurement software	n/a	n/a	n/a	n/a	n/a
		Corcentric			Total	Disclosed	M&A Deal	Value: \$136	5.1 Million
Coupa	Oracle	Feb-21 Apr-19 Feb-19 May-18	Vendorin Determine Netsend Source One Management Services	Electronic payment services Contract management software Invoicing software solutions Procurement services and strategic sourcing	n/a n/a n/a	n/a n/a n/a n/a	\$100.0 \$36.1 n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a
		Coupa			Total D	isclosed N	/I&A Deal V	alue: \$2,184	.4 Million
Elemica	Proactis	Feb-21 Feb-21 Nov-20 Sep-20 Jun-20	Pana TradeFin Llamasoft Much-Net GmbH BELLIN Group	Corporate traveling platform Supply chain finance marketplace Enterprise supply chain solutions Financial instrument software Treasury management platform	n/a n/a \$100.0 n/a n/a	n/a n/a n/a n/a n/a	\$48.5 n/a \$1,500.0 \$4.3 \$121.7	n/a n/a 15.00x n/a n/a	n/a n/a n/a n/a
Esker	SAP	May-20 Apr-20 Jan-20 May-19 Dec-18 Oct-18	ConnXus ETA Travel APP Yapta Exari Group Hiperos Aquire	Supplier management software Corporate travel application Corporate travel solutions Contract Lifecycle Management 3rd party compliance & risk management solutions eProcurement & B2B shopping platform	n/a n/a \$20.0 n/a n/a n/a	n/a n/a n/a n/a n/a n/a	\$10.0 n/a \$111.2 \$215.0 \$95.0 n/a	n/a n/a 5.56x n/a n/a n/a	n/a n/a n/a n/a n/a n/a
		Sep-18	DCR Workforce	SaaS contingent workforce management solutions	n/a	n/a	\$25.0	n/a	n/a
GEP	Synertrade	Dec-17 Oct-17 May-17 May-17	Simeno Deep Relevance Riskopy TradeExtensions	Cloud-based shopping software Enterprise-focused spending fraud management solutions Supplier risk management analytics Strategic sourcing management software	n/a n/a n/a n/a	n/a n/a n/a n/a	\$8.7 n/a n/a \$45.0	n/a n/a n/a n/a	n/a n/a n/a n/a
		Dec-16 Jan-16	Spend360 International Contractually	Spend data structuring & cleansing solutions Digital contract creation platform	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a
Ivalua	Tradeshift	Jul-15 Jul-15 Feb-15 Apr-13	TripScanner Invoicesmash ZenPurchase Tastr	Travel procurement anagement solutions elnvoicing software for SMBs / SMEs Cloud-based enterprise procurement software Mobile expense management software	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a
		Elemica				Tota	l Disclosed	M&A Deal '	/alue: n/a
Jaggaer	Tungsten	Mar-21 Dec-20 Jan-20 Mar-19 Esker	OmPrompt ProcessWeaver Eyefreight GSQA	Supply chain digitization and automation platform First-to-final mile multi-carrier parcel TMS solution SaaS transportation management system technology Supplier quality assurance solution	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a M&A Deal ¹	n/a n/a n/a n/a
		Jun-22	Market Dojo	eProcurement software system	n/a	n/a	n/a	n/a	n/a
Mercell	Zycus	Feb-17 Apr-15 Jan-15	E-integration CalvaEDI TermSync	eProcurement software system Electronic data interchange (EDI) software Computer based electronic data interchange services Accounts recievable automation platform	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a

Buyer-Specific Supply Chain Acquisitions

MADISON PARK GROUP

Procurement

Transaction

Desurges	Omunatio	(\$ in Millions)		Target Overview	Target Fir	nancials		Deal Metrics	
Basware	Onventis				Estim	ated	Deal	Deal Value /	Estimated
		Date	Target	Description	Revenue	EBITDA	Value	Revenue	EBITDA
		GEP Worldwid	de			Tota	l Disclosed	M&A Deal V	/alue: n/a
Corcentric	OpusCapita	Jul-22 Jan-12	Costdrivers Enporion	Supply market forecasting platform Multi-industry sourcing & procurement solutions	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a
concentric	opuscupitu	Ivalua				Tota	l Disclosed	M&A Deal \	/alue: n/a
		Oct-17	Directworks	Direct materials procurement	n/a	n/a	n/a	n/a	n/a
		Jaggaer			Tota	al Disclosed	M&A Deal	Value: \$299	.8 Million
Coupa	Oracle	Feb-22 Dec-17 Jun-17 Sep-13	Docskiff BravoSolution Pool4Tool CombineNet	Contract discovery and analytics platform eProcurement software Strategic purchasing & procurement solutions for SAP Sourcing & optimization software	n/a \$37.7 \$15.0 n/a	n/a \$5.6 n/a n/a	n/a \$217.7 n/a \$42.6	n/a 5.77x n/a n/a	n/a n/m n/a n/a
		Oct-12	Spend Radar	Spend analysis & spend management software	\$2.0	n/a	\$42.0	8.75x	n/a
		Aug-12	Upside Software	Contract lifecycle management solutions	\$15.0	n/a	\$22.0	1.47x	n/a
Flowsing	Dreastic	Mercell			Tota	al Disclosed	M&A Deal	Value: \$446	.8 Million
Elemica	Proactis	Jun-21	Cloudia	Digital procurement performance software	\$10.3	\$2.8	\$108.7	10.56x	n/m
		May-21	CTM Solutions	Complete tender management software	\$1.1	n/a	\$2.2	2.05x	n/a
		May-21	Ibistic International	Invoicing, expense and travel management solutions	\$2.4	\$0.9	\$4.5	1.88x	4.9x
		Feb-21 Dec-20	Mercell Nederland Visma Commerce	eProcurement software solutions Provider of tender information on public procurement	n/a \$19.9	n/a \$9.9	\$31.9 \$247.0	n/a 12.39x	n/a 25.0x
F 1	C A D	c 20	Comcare	eProcurement software solutions	\$13.9	,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	\$247.0	3.44x	23.0x n/a
Esker	SAP		Tricom	Procurement processes platform	n/a	n/a	\$12.5	n/a	n/a
		May-20	Truelink	Collaboration platform intended for eProcurement	n/a	n/a	n/a	n/a	n/a
		Mar-20	Aksess Innkjop	Marketplace and procurement software	n/a	n/a	n/a	n/a	n/a
		Jul-19	EU Supply	Electronic tender management and contract solutions	n/a	n/a	\$19.7	n/a	n/a
		May-19 May-19	Udbudsvagten Backup Team	Contract monitoring and procurement planning Electronic tenders and auction implementation software	n/a n/a	n/a n/a	\$10.1 n/a	n/a n/a	n/a n/a
GEP	Synertrade	Onventis			ny a			M&A Deal \	
		Nov-21	Spendency	Spending analytics platform	n/a	n/a	n/a	n/a	n/a
		May-20	WorkFlowWise	Business process automation platform	n/a	n/a	n/a	n/a	n/a
		OpusCapita				Tota	l Disclosed	M&A Deal V	/alue: n/a
Ivalua	Tradeshift	Aug-20	Analyste International	Multi-bank payment management software	\$11.1	n/a	n/a	n/a	n/a
Ivalaa	Hadeshire	Apr-16	Jcatalog	eCommerce, catalog & supplier management	\$11.4	n/a	n/a	n/a	n/a
		May-15	Collectia Kredithanterarna	Cash management solution	n/a	n/a	n/a	n/a	n/a
		Sep-14	Norian (Norway)	Payroll, debt collection & HR	n/a	n/a	n/a	n/a	n/a
		Oracle			Total [Disclosed M	&A Deal Va	lue: \$51,878	.9 Million
Jaggaer	Tungsten	Sep-22	FOEX	Plugin interface software	n/a	n/a	n/a	n/a	n/a
Jugguei	rangsterr	Jun-22	Cerner	Healthcare information technology solutions	\$5,765.0	\$1,315.0	\$23,300.0	4.04x	17.7x
		Jun-22 Jan-22	Adi Insights Verenia (NetSuite CPQ)	Dynamic staff scheduling platform	n/a	n/a	n/a	n/a	n/a
		Dec-21	Federos	Product configurator streamlining quoting and reduce costs Artificial intelligence optimized assurance and analytics	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a
		Jun-21	GloriaFood	Online ordering system intended to help restaurants	n/a	n/a	n/a	n/a	n/a
	7	Apr-21	FarApp	e-commerce automation solution	n/a	n/a	n/a	n/a	n/a
Mercell	Zycus	Nov-20	Nor1	Hospitality customer analytics platform	n/a	n/a	n/a	n/a	n/a

Buyer-Specific Supply Chain Acquisitions

MADISON PARK GROUP

Procurement Transaction

Basware	Onventis	(\$ in Millions)		Target Overview	Target Fi			Deal Metrics	
DdSWdIe	Unventis	Date	Target	Description	Estim Revenue	ated EBITDA	Deal Value	Deal Value / Revenue	Estimated EBITDA
		Oracle				· · · · ·		lue: \$51,878	······································
Corcentric	OpusCapita	Apr-20 Apr-20 Nov-19 Jun-19 Dec-18	Sauce Video LiveData Utilities CrowdTwist Oxygen Systems (Brazil) goBalto Talari Networks	Content creation & sourcing solutions Supervisory control & data platform Cloud customer engagement platform Provider of localization solutions in Brazil Clinical feasibility solutions Wide area network technology	n/a n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a n/a
Coupa	Oracle	Nov-18 Nov-18 Oct-18 Jun-18 May-18 Apr-18 Apr-18 Dec-17 Apr-17 Apr-17 Apr-17 Jan-17	DataFox Iridize Datascience.com Grapeshot Vocado	Company research platform Customer training & on-boarding Data science platform Content placement optimization Financial aid management platform	n/a n/a n/a \$30.6 n/a	n/a n/a n/a \$4.2 n/a	n/a n/a n/a \$400.0 \$139.0	n/a n/a n/a 13.07x n/a	n/a n/a n/a n/m n/a
Elemica	Proactis		Dec-17 Apr-17 Apr-17 Apr-17 Jan-17	Sparkline Data Aconex Moat Wercker Webtrends (Infinity) apiary	Provider of data warehouse platform Construction document management Marketing analytics platform Big data analytics API documentation development Internet performance management	n/a \$122.3 n/a n/a n/a n/a \$100.0	n/a \$5.7 n/a n/a n/a	n/a \$1,198.7 \$850.0 n/a n/a n/a \$650.0	n/a 9.80x n/a n/a n/a 6.50x
Esker	SAP	Nov-16 Nov-16 Sep-16 Sep-16 May-16 Apr-16 Apr-16	Dyn NetSuite Palerra LogFire Opower Textura Crosswise (Assets)	ERP solutions for SMB Cloud security automation Warehousing & in-store inventory platform Utilities customer engagement Commercial construction collaboration Cross device data services	\$1000 \$897.5 n/a n/a \$152.0 \$92.2 n/a	n/a (\$55.6) n/a n/a (\$32.8) (\$5.4) n/a	\$650.0 \$8,838.9 n/a \$36.0 \$471.2 \$698.3 \$50.0	6.50x 9.85x n/a 3.10x 7.57x n/a	n/a n/m n/a n/a n/m n/m n/m
GEP	Synertrade	Feb-16 Jan-16 Dec-15 Sep-15 Aug-15 Jun-15	Avello Systems AddThis StackEngine Maxymiser CloudMonkey Mobile Bronto Software	Nested virtualization software Social infrastructure & data platform Dock management platform Multivariate testing & personalization Mobile software application testing Provider of a cloud-based marketing platform	n/a n/a n/a n/a n/a n/a	n/a n/a n/a n/a n/a	\$50.0 \$500.0 \$200.0 n/a n/a n/a \$200.0	n/a n/a n/a n/a n/a	n/a n/a n/a n/a n/a n/a
Ivalua	Tradeshift	Jan-15 Oct-14 Sep-14 Jul-14 Jul-14 Jun-14	Datalogix Front Porch Digital MICROS Systems TOA Technologies BlueKai LiveLOOK	Online advertising data & technology Content storage management Hospitality & retail management solutions Mobile workforce software Enterprise marketing data activation Customer collaboration tools	\$125.0 n/a \$1,405.4 n/a n/a n/a	n/a n/a \$291.3 n/a n/a n/a	\$1,200.0 n/a \$5,701.2 n/a \$425.0 n/a	9.60x n/a 4.06x n/a n/a n/a	n/a n/a 19.6x n/a n/a n/a
Jaggaer	Tungsten	Jun-14 Mar-14 Dec-13 Dec-13 Nov-13 Nov-13 Oct-13	GreenBytes Corente Responsys Nirvanix BigMachines Bitzer Mobile Compendium	Desktop virtualization Enterprise network security Email marketing Internet storage services Product configuration & quoting Enterprise mobility management Content marketing startup	n/a n/a \$194.3 n/a \$58.0 n/a n/a	n/a n/a \$13.8 n/a n/a n/a	n/a n/a \$1,500.0 n/a \$400.0 n/a n/a	n/a n/a 7.72x n/a 6.90x n/a n/a	n/a n/a n/m n/a n/a n/a n/a
Mercell	Zycus	Jun-13 May-13 Mar-13 Mar-13 Mar-13	Tekelec OrderMotion Acme Packet Eloqua Nimbula	Network signaling applications SaaS order management software Session delivery network Marketing automation software Cloud infrastructure software	n/a n/a \$274.4 \$95.8 n/a	n/a n/a \$8.4 (\$8.6) n/a	n/a n/a \$1,741.5 \$871.0 \$100.0	n/a n/a 6.35x 9.10x n/a	n/a n/a n/m n/m n/a

Buyer-Specific Supply Chain Acquisitions

MADISON PARK GROUP

Procurement Transaction

Basware	Onventis	(\$ in Millions) Date	Target	Target Overview Description		inancials nated 		Deal Metrics Deal Value / <u>Revenue</u>	/ Estimated EBITDA
		Oracle			Total	Disclosed M	&A Deal Val	lue: \$51,878	8.9 Million
Corcentric	OpusCapita	Dec-12 Nov-12 Sep-12 Aug-12 Jul-12	DataRaker Instantis SelectMinds Involver Xsigo Systems	Utilities big data analytics Project portfolio management Social talent sourcing Video campaign marketing Virtualized infrastructure services	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a	n/a n/a n/a n/a
Coupa	Oracle	Jul-12 Jul-12 May-12 Apr-12 Apr-12 Jan-12	Skire Collective Intent Vitrue ClearTrial Taleo RightNow Tech.	Facility management solutions Social media analytics Social media marketing services Clinical trials operations Talent management software CRM & customer service software	n/a n/a n/a \$308.9 \$216.2	n/a n/a n/a \$16.2 \$22.3	n/a \$300.0 n/a \$608.1 \$1,500.0	n/a n/a n/a 1.97x 6.94x	n/a n/a n/a n/m n/m
		Proactis			То	tal Disclosec	M&A Deal	Value: \$187	7.2 Million
Elemica	Proactis	Aug-18 Aug-17 Nov-16 Feb-16 Aug-14	Esize Holdings Perfect Commerce Millstream Associates Due North Intelligent Capture	Procurement cloud-based software On dem& spend management solutions Electronic procurement systems Integrated suite for spend management Automated data capture services	\$5.8 \$39.7 \$6.1 \$2.2 n/a	\$1.9 \$6.5 \$2.4 n/a n/a	\$17.1 \$132.5 \$18.9 \$5.5 \$1.8	2.94x 3.34x 3.10x 2.50x n/a	8.8x 20.5x 7.8x n/a n/a
		Nov-14	Intesource	E-sourcing services provider	\$5.3	\$0.6	\$1.0	0.74x	6.4x
		Jan-14	EGS Group	Cloud-based services to automate back office processes	\$2.8	\$0.5	\$3.6	1.29x	7.4x
Esker	SAP	Mar-07	Alito UK	Procurement cloud-based software	n/a	n/a	\$4.0	n/a	n/a
		SAP			Total	Disclosed M	&A Deal Val	lue: \$30,255	5.5 Million
		Jul-22	Askdata	Advanced business analytics and big data analysis	n/a	n/a	n/a	n/a	n/a
		Feb-22	Taulia	Financial supply chain platform	n/a	n/a	n/a	n/a	n/a
		Aug-21	SwoopTalent	Talent data & integrations platform	n/a	n/a	n/a	n/a	n/a
GEP	Synertrade	Jun-21 Feb-21	ScaleMP AppGyver	Virtualization architecture technology No-code development platform	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a
	0,1101 0.010	Jan-21	Signavio	Business process management software	n/a	n/a	\$1,200.0	n/a	n/a
		Oct-20	Emarsys	Customer engagement platform	n/a	n/a	n/a	n/a	n/a
		Jan-19	Qualtrics	Enterprise data collection & analysis	\$372.4	\$11.6	\$8,000.0	21.48x	n/m
		Nov-18 Jun-18	Contextor Coresystems	Robotic process automation (RPA) software Field service & workforce management	n/a n/a	n/a n/a	n/a n/a	n/a n/a	n/a n/a
Ivalua	Tradeshift	Apr-18	Callidus Software	Cloud-based performance management	n/a n/a	n/a	\$2,400.0	n/a	n/a n/a
		Jan-18	Recast.Al	Collaborative bot platform	n/a	n/a	n/a	n/a	n/a
		Jan-17	Abakus	Attribution software	n/a	n/a	n/a	n/a	n/a
		Sep-16	Plat.One	loT based enterprise-grade software platform	n/a	n/a	n/a \$125.0	n/a	n/a
		Sep-16 Jun-16	Altiscale Fedem Technology	Data management platform Engineering & simulation software	n/a n/a	n/a n/a	\$125.0 n/a	n/a n/a	n/a n/a
Jaggaer	Tungsten	Feb-16	Roambi	Real-time analytical mobile applications	n/a	n/a	n/a	n/a	n/a
Jugguei	rungsten	Apr-16	Jirafe	Analytics for e-commerce retailers	n/a	n/a	n/a	n/a	n/a
		Oct-15	Multiposting	Online e-recruitment systems	\$9.4	(\$0.8)	n/a	n/a	n/a
		Dec-14 May-14	Concur Technologies SeeWhy	Spend management software Web analytic applications	\$702.6 n/a	\$24.0 n/a	\$8,300.0 n/a	11.81x n/a	n/m n/a
		May-14 May-14	Fieldglass	Vendor management system	n/a	n/a	\$1,000.0	n/a	n/a
		Dec-13	KXEN	Knowledge management	n/a	n/a	\$30.5	n/a	n/a
Marcall	ZVCUS	Dec-13	N/LIN	kilowiedge management	11 <i>)</i> u	, u	\$50.5	11 <i>7</i> G	
Mercell	Zycus	Aug-13	Hybris	E-commerce data platform	\$110.0	n/a	\$1,500.0	13.64x	n/a
Mercell	Zycus			5 5					

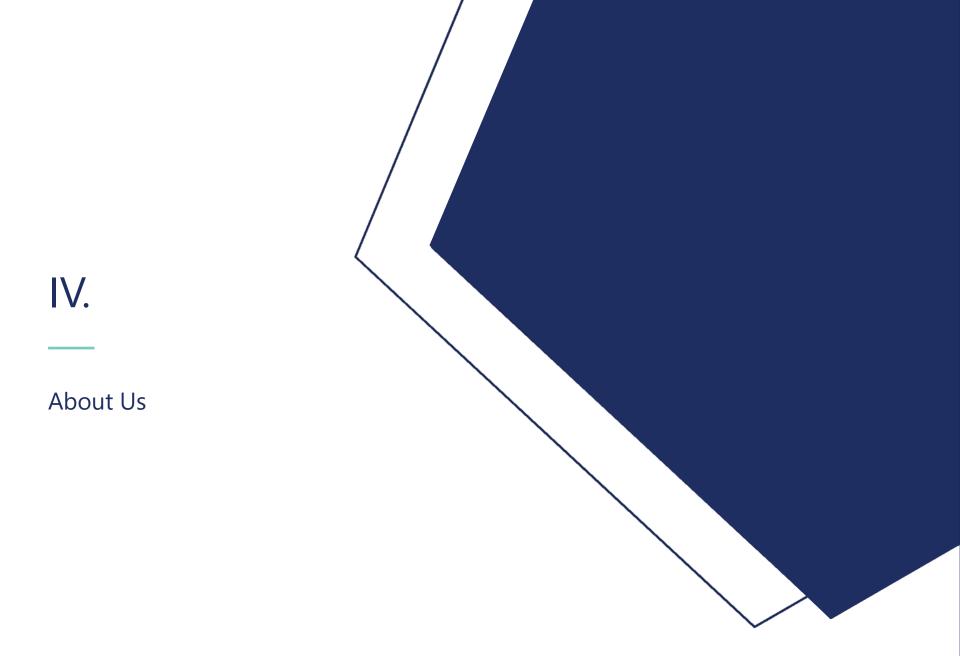
Buyer-Specific Supply Chain Acquisitions

MADISON PARK GROUP

Procurement

Transaction

Basware	Onventis	(\$ in Millions) Date	 Tarqet	Target Overview Description	Target Fir Estima Revenue	ated		Deal Metrics Deal Value / I Revenue	Estimated EBITDA
		SAP						ue: \$30,255.	
Corcentric	OpusCapita	Apr-13 Apr-13 Mar-13 Oct-12	SmartOps Camilion Solutions Ticket-Web Ariba	Supply chain optimization services Product development & management Ticketing systems Collaborative business commerce	n/a n/a n/a \$516.8	n/a n/a n/a \$42.1	n/a n/a n/a \$4,300.0	n/a n/a n/a 8.32x	n/a n/a n/a n/a
Coupa	Oracle	Jun-12 Feb-12 Feb-12 Synertrade	Syclo SuccessFactors Datango	Mobile enterprise app platform Human resources performance Elearning & electronic performance	n/a \$327.9 n/a	n/a (\$37.4) n/a Tota	n/a \$3,400.0 n/a Disclosed I	n/a 10.37x n/a M&A Deal V	n/a n/m n/a ′alue: n/a
[No acquisitions	to date		n/a	n/a	n/a	n/a	n/a
Elemica	Proactis	Tradeshift Dec-18 May-17 May-16 Jul-15 Tungsten Netv	Babelway IBX Hyper Travel Merchantry Vork	Data exchange & document flow automation Procurement & payment software Travel booking applications Cloud-based product information management	n/a n/a n/a	n/a n/a n/a n/a	n/a n/a \$30.0	l Value: \$30. n/a n/a n/a n/a Value: \$223.	n/a n/a n/a n/a
Esker	SAP	Oct-14 Jun-14 Oct-13 Jan-12	DocuSphere / Image Integration Wyelands Bank OB10 Tantalum	Document management services UK banking services E-invoicing software Advanced telematics & informatics technology	\$3.3 n/a n/a n/a	(\$0.0) n/a n/a n/a	\$6.5 \$50.4 \$167.0 n/a	1.97x n/a n/a n/a	n/m n/a n/a n/a
GEP	Synertrade	Zycus n/a Total Average Total Median	n/a	n/a	n/a	n/a	n/a	M&A Deal V n/a <u>6.5x</u> <u>5.8x</u>	/alue: n/a n/a <u>13.1x</u> 8.8x
Ivalua	Tradeshift								
Jaggaer	Tungsten								
Mercell	Zycus								



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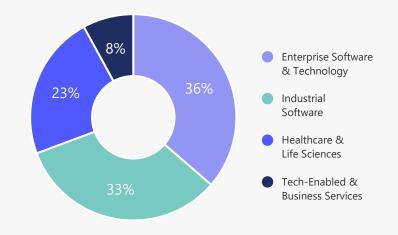
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22

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Construct Tech



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Highlight Areas of Expertise

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- 1. Pitchbook
- 2. S&P Capital IQ
- 3. LinkedIn
- 4. Public company releases, filings, and earnings transcripts

Journals & Other Media

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 Forrester
- 3. McKinsey
- 4. PE Hub
- 5. Proxima Group
- 6. Beroe Inc.

- 7. State of Flux
- 8. Ecovadis
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Company References

1. Miscellaneous company and press releases

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